



CEO'S REPORT

I am pleased to present Toronto Diggers' Annual Report and Financial Statements for the year ended 31 December 2025.

Firstly, I offer my condolences to the families and friends of members who passed away during the year. Our thoughts remain with them and their loved ones.

Overview

This past year has centred on consolidation, ongoing investments in property and club improvements, and strong community engagement, all while navigating ongoing industry-wide challenges. Toronto Diggers delivered solid performance, grounded in disciplined governance, stable board leadership, and prudent financial management. We maintained our commitment to robust corporate governance, transparent reporting, and responsible decision-making while continuing to provide accessible community spaces, foster social connection, and support local organisations.

Finances

Operating Revenue: \$10,529,962, an increase from \$9,963,422 in the previous year.

Profit for the Year (after tax): \$5,433,631.

Gaming Revenue: \$6,627,693, up 11.3% on 2024.

Food & Beverage Revenue: \$2,843,375.

Net Assets: \$25,570,312, up from \$20,136,685 in the prior year.

Governance and Risk Management

Our national environment has heightened expectations around compliance, governance, and transparency. We remain focused on ensuring that systems, controls, and decision-making processes meet or exceed industry standards. The Board has provided clear strategic direction and oversight in a period of evolving regulatory requirements, ensuring that risk is managed effectively and the organisation's purpose and strategy are pursued ethically and sustainably.

Our People

Our staff are the organisation's most important asset. I am grateful to every team member for their dedication to delivering outstanding service and supporting our members. Special thanks to Assistant Manager, Kylie for her extraordinary support, to our administrative team (Tracey, Kristy, and Helen) for maintaining operational excellence amid ongoing technological enhancements, and to our Supervisors and the Catering Team led by Jake for your leadership and contribution.

Strategic Outlook for 2026

Jetts Development: We have made strong progress on the Jetts project. Pending approvals, the facility is anticipated to open in Spring 2026, offering the community a modern, safe place to exercise and an additional income stream beyond core club activities.



Ongoing Upgrades: We will continue to implement upgrades throughout 2026, including planning for club expansion and improved car parking via the Acquisition of 35 The Boulevard and 56 Victory Parade. These enhancements aim to keep our facilities current, functional, and aligned with member expectations.





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Financial Position: With a stable and responsible financial position, we will pursue opportunities that enhance the venue and member experience while maintaining prudent financial management.

Closing

I am honoured to lead Toronto Diggers alongside a capable leadership team and a dedicated Board. I look forward to seeing what 2026 brings to your club. Your loyalty and support make Toronto Diggers what it is – your home away from home!

A handwritten signature in blue ink, appearing to read 'Matt Johnston', is positioned above the printed name and title.

Matt Johnston
CEO